Balfour Beatty

Construction

t.703-273-3311 f.703-934-5520 3924 Pender Drive Fairfax, VA 22030

July 8, 2008

To Whom it May Concern:

We are pleased to share with you some thoughts about our very positive experience working with Geoff Azaroff on the \$41 million Class A Republic Square office building, in Washington, D.C.

As the general contractor on the project, we were thrilled to have Geoff as developer and primary client point of contact, based on our strong existing relationships going back for more than 10 years. It was a real pleasure working with Geoff in his client role, not only because of his depth of knowledge regarding the preconstruction and construction processes, but also because of his understanding of the importance of timely decision-making, particularly during the preconstruction phase. His ability to clearly understand the technical details and the potential ramifications of decisions and choices helped drive the best decisions during preconstruction, leading to an increased level of certainty during the construction phase of the project.

Geoff's style of direct and open communications, his interest in getting to know team members as individuals and his ability to see both the global perspective and the key details are invaluable to a successful team environment. His strengths in these areas fostered a high degree of productive cooperation amongst the entire team – including design team members, key subcontractors and our own staff.

We welcome the opportunity to work with Geoff again and have confidence in his success as a partner leading Artisan Partners Construction Services.

Sincerely,

BALFOUR BEATTY CONSTRUCTION

John P. Tarpey

Division President and CEO